Lesson Classification: UNCLASSIFIED

Lesson ID: 92559-39961

Title: COMBAT IMAGE

Operation/Exercise Name: MARFOR PROMOTE LIBERTY Observed: 13 Jun

1990

Originator: COMMARFOR PANAMA

POC: LTCOL FAWCETT Commercial: (919)451-2620 DSN: 4842620

## 5. (U) OBSERVATION:

Full combat battle dress and cammie paint may project the wrong impressions in low intensity conflict (LIC).

# 6. (U) DISCUSSION:

Several months after Operation JUST CAUSE, a United States (U.S.) Army unit was assigned a presence mission in one of the outlying towns. The object of the presence mission includes, but not limited to: joint patrols in town with the Panamanian National Police (PNP), civil affairs projects, and motorized patrols on the outskirts of town; all done low keyed and with the full knowledge of the local civilian government. The unit came into town in full combat regalia, helmets, flak jackets, cammie paint, etc..., without notifying the local government. The local citizens had every reason to believe that combat may have resumed.

### 7. (U) LESSON LEARNED:

In a low intensity conflict (LIC) environment, image and perceived images are very important.

### 8. (U) RECOMMENDED ACTION:

Commanders should pay particular attention to the image they are creating. It is easy to be a sharp, alert, armed Marine without looking like you are about to assault the area.

### 9. (U) COMMENTS:

None stated.